

ANNUAL REPORT

OF

THE GENERAL SERVICE SCHOOLS

FORT LEAVENWORTH, KANSAS

1924-1925



THE GENERAL SERVICE SCHOOLS PRESS
FORT LEAVENWORTH, KANSAS

1925

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234--10-15-25--500

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THE GENERAL SERVICE SCHOOLS
FORT LEAVENWORTH, KANSAS

June 30, 1925.

SUBJECT: Annual Report for school year, 1924-1925.

To: The Adjutant General, War Department, Wash-
ington, D. C.

THE GENERAL SERVICE SCHOOLS
FORT LEAVENWORTH, KANSAS

1. The General Service Schools, Fort Leavenworth, Kansas, consist of the Command and General Staff School and the Command and General Staff Correspondence School. There is also a Special Command and General Staff Course for officers of the National Guard and the Organized Reserves.

(See appendix 1 for roster of staff and instructors.)

THE COMMAND AND GENERAL STAFF SCHOOL

2. The Command and General Staff School opened September 8, 1924, with 263 students, 259 from the Regular Army and four from the Marine Corps. All graduated June 19, 1925, except four officers of the Regular Army who were relieved during the year on account of sickness and one who died.

(See appendix 2 for list of graduates.)

3. The class of 1925 was a good class, loyal, industrious and earnest.

(See appendix 3 for summary of course.)

4. The Command and General Staff School has materially extended its field by conducting schools for National Guard and Reserve officers in nearby towns. The most important of these schools was conducted at Kansas City, Missouri, where there was an average attendance of more than one hundred. The school sessions were held in the Armory of the 110th Engineers every Wednesday evening from October to May. In

the preceding year the instructor practically lectured to the class each evening and did all of the work. This year problems were sent to the school one week in advance. The National Guard and Reserve officers were assigned to duties as brigade, regimental, and battalion commanders and also as staff officers, and required to prepare their subjects and to give their orders. This was a great advance and the progress made was remarkable. Many of the orders issued by these officers would do credit to the student officers of the Command and General Staff School. There was also conducted a course of five lectures and one problem for the medical officers in Kansas City, Missouri.

Courses of one lecture or conference per month for seven months were also given in St. Joseph, Missouri; Leavenworth, Kansas; Kansas City, Kansas; and Topeka, Kansas.

There is a great interest taken in this instruction by Reserve and National Guard officers in the Missouri valley and these courses will develop both in number and in usefulness. The school in Kansas City, Missouri, will soon be self-sustaining, and a part of the instruction next year should be given by the officers stationed there.

(See appendix 4 for summary of course of instruction given Reserve and National Guard Officers at Kansas City, Mo.)

5. There is a growing interest in the work of these schools by officers in the service generally and by the graduates of the school. A graduate of these schools, now stationed at one of the larger posts, wrote to the Commandant under date of December 9, 1924, as follows:

"It may interest you to know that I am conducting a class of twenty-eight officers and that we are following the Leavenworth course as closely as we can. I explain the teachings as well as I can and we solve and discuss the problems and other practical exercises that are being solved at Leavenworth this year. I believe this is helpful to the officers in the class and I find it most helpful to myself in keeping up with things."

Another graduate of these schools wrote under date of December 24, 1924:

"I have quite a lot of logistics to do, as I am conducting a series of conference problems for the officers of the ———— Corps Area Headquarters dealing with the fighting and marching of an army corps. I get up the successive situations, solve the tactical part and get up an approved solution for the logistic part. The several officers of the administrative and supply branches are then required to solve their respective parts of the problem. They are not too good, but enter into the spirit of the thing very heartily."

THE COMMAND AND GENERAL STAFF CORRESPONDENCE SCHOOL

6. The work of this school, while intended primarily for National Guard and Organized Reserve officers, is being utilized by Regular officers to prepare themselves for the regular course and also is being used in the garrison schools. The work of this school is satisfactory and the progress during the next few years should be one of growth with no radical changes.

THE SPECIAL COMMAND AND GENERAL STAFF COURSE FOR OFFICERS OF THE NATIONAL GUARD AND ORGANIZED RESERVES

7. This course began on March 16, 1925, and closed June 16, 1925. It was a short, simplified, three months' course, so conducted as to lead the class to a participation in the series of general terrain exercises with the regular class.

(See appendix 5 for summary of course.)

8. This course opened with an attendance of thirty-seven officers, sixteen from the National Guard and twenty-one from the Organized Reserves. All graduated June 16, 1925, except one officer of the National Guard who was relieved during the course for business reasons, and four who failed to make the required percentage.

(See appendix 6 for list of class.)

9. The value of this course and its effect upon the development of the Army will be far-reaching. I recommend that the number of officers taking the course be increased next year to fifty.

10. I wish to renew my recommendation that no officer should be detailed to take this course who is over the age of forty-seven years and especially the recommendation that Correspondence Course D should be a prerequisite to admission to this school in all cases. The officers this year who failed were all officers who had taken no part of Correspondence Course D and their failure to graduate was due to a lack of preparation. All this is a waste of time and money.

11. ANNUAL ALLOTMENT.

ANNUAL ALLOTMENT.—The annual allotment of \$46,440.00 has been disbursed as follows:

Purchase of office furniture, apparatus and various supplies for blue printing, photographic, and laboratory purposes; purchase and repair of instruments; office, library and lecture room equipment; printing shop equipment and other miscellaneous supplies; salaries for stenographers.....	\$44,150.29
Purchase of books and materials.....	1,789.71
Transferred to the Chief of Engineers, under instructions in letter from the Adjutant General's Office, dated 2/19/25.....	500.00
TOTAL.....	\$46,440.00

SELECTION OF INSTRUCTORS

12. I recommend that, beginning next year, at least one-third of the new instructors be not taken from the graduating class, but be selected from graduates of the Army War College who have had two years' experience with troops after graduation. Should a large majority of the instructors continue to be selected from the graduating class, the school will become ingrowing and largely a school of technique.

FUTURE COURSES

13. In future courses every effort should be made to cause students to come to a proper decision and every problem should be in part a problem of decision. The command must be emphasized and technique not permitted to outweigh sound tactical decisions.

H. A. SMITH,
Brigadier General.

APPENDIX 1

STAFF AND INSTRUCTORS THE GENERAL SERVICE SCHOOLS 1924-1925

Brigadier General Harry A. Smith, Commandant.
Personal Staff: 1st Lieut. Philip A. Payne, Infantry,
A. D. C.
Colonel Robert H. Allen, Infantry, Assistant Commandant
from July 1, 1924, to March 5, 1925.
Colonel Lytle Brown, Corps of Engineers, Director, The
Command and General Staff School. Assistant Com-
mandant from March 5, 1925, to date.
Colonel Louis J. Van Schaick, Infantry, Officer in Charge,
The Special Command and General Staff Course for
officers of the National Guard and Organized Reserves.
Lieut. Colonel E. Van D. Murphy, Infantry, Director,
Command and General Staff Correspondence School.
Lieut. Colonel Jerome G. Pillow, Cavalry, Secretary and
Executive Officer.
Major Matthew H. Thomlinson, Infantry, Assistant
Secretary.
Major Alfred Brandt, Infantry, Librarian.
Major Thomas H. Lowe, A. G. D., Adjutant.

CHIEFS OF SECTIONS

Command: Lieut. Colonel R. S. Pratt, Field Artillery.
G-1—G-4: Lieut. Colonel J. R. Brewer, Infantry.
G-2: Lieut. Colonel Clarence Deems, Jr., Field Artillery.
G-3: Major J. D. Burnett, Infantry.
Publication: Lieut. Colonel H. A. Wells, Infantry.
Correspondence School: Major Karl Truesdell, Infantry.

CHIEFS OF SUBSECTIONS

Infantry: Colonel E. A. Myer, Infantry.
Cavalry: Lieut. Colonel C. Lininger, Cavalry.
Artillery: Major W. Bryden, Field Artillery.

Engineer: Major R. R. Ralston, Corps of Engineers.
Signal Corps: Major J. C. Moore, Signal Corps.
Air Service: Lieut. Colonel R. C. Kirtland, Air Service.
Chemical Warfare Service: Major J. B. Maynard, Chemical Warfare Service.
Adjutant General: Major T. H. Lowe, Adjutant General's Department.
Judge Advocate: Major C. M. Dowell, Judge Advocate General's Department.
Medical Corps: Lieut. Colonel H. C. Gibner, Medical Corps.
Ordnance: Major E. S. Hughes, Ordnance Department.
Quartermaster Corps: Major F. Gilbreath, Quartermaster Corps.

INSTRUCTORS

Major Frank S. Besson, Corps of Engineers,
Lieut. Colonel John R. Brewer, Infantry,
Major Levi G. Brown, Cavalry,
Major William Bryden, Field Artillery,
Major John D. Burnett, Infantry,
Major Andrew D. Chaffin, Infantry,
Lieut. Colonel Avery J. Cooper, Coast Artillery Corps,
Major Joseph M. Cummins, Infantry,
Major Joseph R. Davis, Field Artillery,
Lieut. Colonel Clarence Deems, Jr., Field Artillery,
Major Cassius M. Dowell, Judge Advocate General's Department,
Major Kinzie B. Edmunds, Cavalry,
Major Melvin G. Faris, Infantry,
Major Horace H. Fuller, Field Artillery,
Lieut. Colonel Herbert C. Gibner, Medical Corps,
Major Frederick Gilbreath, Cavalry,
Major Harry S. Grier, Infantry,
Major Roy O. Henry, Cavalry,
Major Everett S. Hughes, Ordnance Department,
Lieut. Colonel Charles A. Hunt, Infantry,
Major Elvid Hunt, Infantry,
Major Coleman W. Jenkins, Coast Artillery Corps,
Major John T. Kennedy, Field Artillery,
Major Pierre V. Kieffer, Field Artillery,
Lieut. Colonel Roy C. Kirtland, Air Service,

Major Stanley Koch, Cavalry,
Lieut. Colonel Ben Lear, Jr., Cavalry,
Lieut. Colonel Clarence Lininger, Cavalry.
Major David McCoach, Jr., Corps of Engineers,
Lieut. Colonel Samuel T. Mackall, Infantry,
Major James P. Marley, Field Artillery,
Major John B. Maynard, Chemical Warfare Service,
Major Troy H. Middleton, Infantry,
Major John C. Moore, Signal Corps,
Lieut. Colonel Edward J. Moran, Infantry,
Colonel Edgar A. Myer, Infantry,
Major James G. Ord, Infantry,
Major Roger S. Parrott, Field Artillery,
Major Paul C. Paschal, Infantry,
Lieut. Colonel Shepard L. Pike, Infantry,
Lieut. Colonel Raymond S. Pratt, Field Artillery,
Major John G. Quekemeyer, Cavalry,
Lieut. Colonel Robert R. Ralston, Corps of Engineers,
Major Eugene Reybold, Coast Artillery Corps,
Lieut. Colonel Albert L. Rhoades, Signal Corps,
Lieut. Colonel Oliver P. Robinson, Infantry,
Major Charles L. Sampson, Infantry,
Major Eugene Santschi, Jr., Infantry,
Major Oswald H. Saunders, Infantry,
Major William C. Sherman, Air Service,
Major Innis P. Swift, Cavalry,
Major Karl Truesdell, Infantry,
Major Thomas F. Van Natta, Jr., Cavalry,
Colonel Louis J. Van Schaick, Infantry,
Lieut. Colonel Harry A. Wells, Infantry,
Major Walter R. Wheeler, Infantry,
Major Arthur E. Wilbourn, Cavalry,
Major Edward W. Wildrick, Coast Artillery Corps,
Major Benjamin H. L. Williams, Coast Artillery Corps,
Major Clement H. Wright, Infantry.

APPENDIX 2

THE GENERAL SERVICE SCHOOLS FORT LEAVENWORTH, KANSAS

June 19, 1925.

MEMORANDUM:

The following list of honor graduates, distinguished graduates, and graduates, alphabetically arranged in each class of the Command and General Staff School, 1924-1925, The General Service Schools, Fort Leavenworth, Kansas, is announced:

HONOR GRADUATES

Major John B. Anderson, Field Artillery,
Major Julian F. Barnes, Field Artillery,
Major Jay L. Benedict, Infantry,
Lieutenant Colonel Henry T. Bull, Cavalry,
Major Stephen J. Chamberlin, Infantry,
Major William C. Christy, Cavalry,
Major Raymond F. Fowler, Corps of Engineers,
Major Avery J. French, Coast Artillery Corps,
Major Isaac Gill, Jr., Infantry,
Major William H. Gill, Infantry,
Major William R. Gruber, Field Artillery,
Major Russell P. Hartle, Infantry,
Captain Clarence R. Huebner, Infantry,
Major Thompson Lawrence, Infantry,
Major Raymond E. McQuillin, Cavalry,
Major James I. Muir, Infantry,
Major Earl North, Corps of Engineers,
Major Virgil L. Peterson, Corps of Engineers,
Major Otto G. Pitz, Coast Artillery Corps,
Major Edward W. Putney, Coast Artillery Corps,
Major Charles H. Rice, Infantry,
Major Clarence S. Ridley, Corps of Engineers,
Major Charles M. Steese, Ordnance Department,
Major Ralph Talbot, Jr., Field Artillery,
Major Henry Terrell, Jr., Infantry,
Major Claude M. Thiele, Coast Artillery Corps.

DISTINGUISHED GRADUATES

Major Jonathan W. Anderson, Field Artillery,
Major Robert Arthur, Coast Artillery Corps,
Major Wesley F. Ayer, Infantry,
Major John C. P. Bartholf, Infantry,
Major Sidney V. Bingham, Cavalry,
Major Walter P. Boatwright, Ordnance Department,
Major Simon B. Buckner, Jr., Infantry,

DISTINGUISHED GRADUATES—*Continued*

Major Guy W. Chipman, Cavalry,
Major Gilbert R. Cook, Infantry,
Major Willis D. Crittenberger, Cavalry,
Major Octave DeCarre, Coast Artillery Corps,
Major Jacob L. Devers, Field Artillery,
Major Oliver Floyd, United States Marine Corps,
Major Creswell Garlington, Corps of Engineers,
Major Roy S. Geiger, United States Marine Corps,
Major Charles P. Hall, Infantry,
Major Lester S. Hill, Jr., Judge Advocate General's Department,
Lieutenant Colonel Thomas Holcomb, United States Marine Corps,
Major Paul J. Horton, Coast Artillery Corps,
Major William A. Johnson, Corps of Engineers,
Lieutenant Colonel Ralph H. Leavitt, Infantry,
Major Harrison McAlpine, Infantry,
Major John T. McLane, Cavalry,
Major Frank C. Mahin, Infantry,
Major George R. Meyer, Coast Artillery Corps,
Major James J. O'Hara, Cavalry,
Major Edwin P. Parker, Jr., Field Artillery,
Major Alexander M. Patch, Jr., Infantry,
Major James N. Peale, Infantry,
Major George M. Peek, Field Artillery,
Major Bernard R. Peyton, Field Artillery,
Major Wallace C. Philoon, Infantry,
Major Charles F. Severson, Infantry,
Major Franklin C. Sibert, Infantry,
Major William H. Simpson, Infantry,
Major George W. Sliney, Field Artillery,
Major Alden G. Strong, Coast Artillery Corps,
Major Charles F. Thompson, Infantry,
Major Ira T. Wyche, Field Artillery.

GRADUATES

Major Arthur E. Ahrends, Infantry,
Major Robert K. Alcott, Infantry,
Major Joseph P. Aleshire, Cavalry,
Major Philip H. Bagby, Infantry,
Lieutenant Colonel George H. Baird, Cavalry,
Major Robert H. Barrett, Infantry,
Major John A. Barry, Cavalry,
Major Eli E. Bennett, Coast Artillery Corps,
Major Clarence C. Benson, Cavalry,
Major Edward H. Bertram, Infantry,
Major Ebenezer G. Beuret, Infantry,
Lieutenant Colonel Earl Biscoe, Coast Artillery Corps,
Major John K. Boles, Field Artillery,
Major Henry A. Bootz, Infantry,
Major David H. Bower, Infantry,
Major Boltos E. Brewer, Infantry,
Major John B. Brooks, Air Service,
Major Albert E. Brown, Infantry,
Major Sidney G. Brown, Infantry,
Major Frederick W. Browne, Finance Department,
Major Charles S. Buck, Infantry,
Major Paul D. Bunker, Coast Artillery Corps,
Major Harold de F. Burdick, Coast Artillery Corps,
Major Carl L. Capton, Infantry,
Major Robert E. Carmody, Cavalry,

GRADUATES—*Continued*

Major Benjamin L. Carroll, Field Artillery,
Lieutenant Colonel Fred V. S. Chamberlain, Infantry,
Major Clark P. Chandler, Cavalry,
Major Frank S. Clark, Coast Artillery Corps,
Major Thomas A. Clark, Ordnance Department,
Major George W. Cocheu, Coast Artillery Corps,
Captain Richard W. Cooksey, Cavalry,
Lieutenant Colonel Philip W. Corbusier, Cavalry,
Major Medorem Crawford, Jr., Infantry,
Major Cary I. Crockett, Infantry,
Major Fred T. Cruse, Field Artillery,
Major Edward J. Cullen, Coast Artillery Corps,
Major Avery D. Cummings, Infantry,
Major Richard E. Cummins, Cavalry,
Major James H. Cunningham, Coast Artillery Corps,
Major Albert S. Dabney, Medical Corps,
Major Harley C. Dagley, Cavalry,
Major Bowers Davis, Infantry,
Major George W. DeArmond, Field Artillery,
Major Francis G. Delano, Signal Corps,
Major Ralph G. DeVoe, Medical Corps,
Lieutenant Colonel Albert B. Dockery, Cavalry,
Major Robert S. Donaldson, Field Artillery,
Major John W. Downer, Field Artillery,
Major Frederick B. Downing, Corps of Engineers,
Major Charles A. Dravo, Infantry,
Major Walter S. Drysdale, Infantry,
Major Rupert A. Dunford, Infantry,
Major Robert H. Dunlop, Adjutant General's Department,
Major James S. Dusenbury, Coast Artillery Corps,
Major John M. Eager, Field Artillery,
Major Clifford C. Early, Infantry,
Major Felix Emmanuelli, Infantry,
Major William W. Erwin, Cavalry,
Major Louis Farrell, Infantry,
Major Raymond H. Fenner, Coast Artillery Corps,
Major Robert H. Fletcher, Jr., Infantry,
Lieutenant Colonel Benjamin D. Foulois, Air Service,
Major Godfrey R. Fowler, Infantry,
Major William D. Frazer, Coast Artillery Corps,
Major Austin G. Frick, Coast Artillery Corps,
Major Francis R. Fuller, Infantry,
Major Walter S. Fulton, Infantry,
Major Philip S. Gage, Coast Artillery Corps,
Major William A. Ganoë, Infantry,
Major Charles P. George, Field Artillery,
Major Adelno Gibson, Chemical Warfare Service,
Major Gustav J. Gonser, Infantry,
Major William W. Gordon, Cavalry,
Major Fred M. Green, Coast Artillery Corps,
Major Karl C. Greenwald, Field Artillery,
Major William W. Grimes, Cavalry,
Major Oscar W. Griswold, Infantry,
Major Edwin Gunner, Quartermaster Corps,
Major Wade H. Haislip, Infantry,
Major Francis P. Hardaway, Coast Artillery Corps,
Major Carl A. Hardigg, Quartermaster Corps,
Major Tolbert F. Hardin, Infantry,
Lieutenant Colonel Emmet R. Harris, Cavalry,
Lieutenant Colonel John P. Hasson, Quartermaster Corps,

GRADUATES—*Continued*

Major Casey H. Hayes, Field Artillery,
Major Frederic V. Hemenway, Infantry,
Major William R. Henry, Field Artillery,
Major Roy A. Hill, Infantry,
Major Arthur B. Hitchcock, Infantry,
Major Courtney H. Hodges, Infantry,
Major Corbit S. Hoffman, Infantry,
Major Augustine A. Hofmann, Infantry,
Major John L. Homer, Coast Artillery Corps,
Major Lloyd P. Horsfall, Coast Artillery Corps,
Lieutenant Colonel John H. Howard, Air Service,
Major Luther R. James, Infantry,
Lieutenant Colonel Frank F. Jewett, Infantry,
Major Ralph A. Jones, Infantry,
Major Edward L. Kelly, Coast Artillery Corps,
Major John Kennard, Cavalry,
Major Willis C. Knight, Coast Artillery Corps,
Major Frank B. Kobes, Infantry,
Major George R. Koehler, Infantry,
Major John F. Landis, Infantry,
Major Fred L. Lemmon, Infantry,
Major Evan E. Lewis, Infantry,
Major James M. Lockett, Infantry,
Major Ira Longanecker, Air Service,
Major Pascual Lopez, Infantry,
Major Clark Lynn, Adjutant General's Department,
Major Leslie MacDill, Air Service,
Major William McCleave, Field Artillery,
Major John M. McDowell, Field Artillery,
Major Lawrence W. McIntosh, Air Service,
Captain Felix R. McLean, Infantry,
Major Frederick W. Manley, Infantry,
Major Owen R. Meredith, Chemical Warfare Service,
Major Charles L. Mitchell, Infantry,
Major Thomas H. Monroe, Infantry,
Major William H. H. Morris, Jr., Infantry,
Major William J. Morrissey, Infantry,
Major Wentworth H. Moss, Infantry,
Lieutenant Colonel Charles J. Nelson, Infantry,
Major Edward P. Noyes, Coast Artillery Corps,
Major Frederick J. Ostermann, Infantry,
Major Herbert M. Ostroski, Cavalry,
Major Laurence S. O'Toole, Infantry,
Major Resolve P. Palmer, Adjutant General's Department,
Major Richard Park, Corps of Engineers,
Major Joseph D. Patch, Infantry,
Major Louis P. Patten, Infantry,
Major Alexander G. Pendleton, Coast Artillery Corps,
Major Louis L. Pendleton, Coast Artillery Corps,
Major Henry P. Perrine, Jr., Infantry,
Major Emil P. Pierson, Cavalry,
Major Frederic A. Price, Coast Artillery Corps,
Major Per Ramee, Infantry,
Major John N. Reynolds, Air Service,
Major Elmer F. Rice, Infantry,
Major Albert T. Rich, Infantry,
Colonel Henry R. Richmond, Cavalry,
Major Donald A. Robinson, Cavalry,
Major Joseph A. Rogers, Field Artillery,
Major Charles A. Ross, Infantry,

GRADUATES—*Continued*

Major Lathe B. Row, Infantry,
Major Murray B. Rush, Cavalry,
Major Joseph Russ, Infantry,
Major Clinton W. Russell, Air Service,
Lieutenant Colonel Lewis S. Ryan, Field Artillery,
Major James A. Sarratt, Infantry,
Lieutenant Colonel Edwin O. Saunders, J. A. G. D.,
Major Charles N. Sawyer, Signal Corps,
Lieutenant Colonel Walter J. Scott, Cavalry,
Captain William E. Shipp, Cavalry,
Major Willis Shippam, Coast Artillery Corps,
Major Walter Singles, Coast Artillery Corps,
Major Edwin K. Smith, Coast Artillery Corps,
Major Henry J. M. Smith, Cavalry,
Major John P. Smith, Coast Artillery Corps,
Major Albert L. Sneed, Air Service,
Captain Basil D. Spalding, Infantry,
Major Eugene T. Spencer, Field Artillery,
Major Thomas C. Spencer, Signal Corps,
Major Edwin B. Spiller, Finance Department,
Major Oliver L. Spiller, Coast Artillery Corps,
Major Joseph R. Starkey, Field Artillery,
Major James A. Stevens, Infantry,
Major Charles L. Stevenson, Cavalry,
Lieutenant Colonel Thorne Strayer, Infantry,
Major Alexander C. Sullivan, Field Artillery,
Major Alexander D. Surlles, Cavalry,
Major Herbert E. Taylor, Cavalry,
Major Joseph C. Thomas, Infantry,
Major Edgar H. Thompson, Coast Artillery Corps,
Major John M. Thompson, Cavalry,
Major Albert S. J. Tucker, Infantry,
Major Edward W. Turner, Coast Artillery Corps,
Major William P. Upshur, U. S. Marine Corps,
Major George L. Van Deusen, Signal Corps,
Major James H. Van Horn, Field Artillery,
Major Russell V. Venable, Infantry,
Major Herbert A. Wadsworth, Infantry,
Major Charles A. Walker, Jr., Ordnance Department,
Lieutenant Colonel Richard W. Walker, Cavalry,
Major John F. Wall, Cavalry,
Lieutenant Colonel Jason M. Walling, Infantry,
Major John A. Warden, Cavalry,
Major William G. Weaver, Infantry,
Major Seth L. Weld, Infantry,
Lieutenant Colonel Charles E. Wheatley, Coast Artillery Corps,
Major Stephen W. Winfree, Cavalry,
Major William H. W. Youngs, Cavalry.

BY COMMAND OF BRIGADIER GENERAL SMITH:

J. G. PILLOW,
Lieutenant Colonel, Cavalry, (D. O. L.),
Executive Officer.

OFFICIAL:

T. H. LOWE,
Major, A. G. D.,
Adjutant General.

APPENDIX 3

SUMMARY OF COURSE, COMMAND AND GENERAL STAFF SCHOOL, 1924-1925

SUBJECT	<i>Conferences</i>	<i>Lectures</i>	<i>Map Problems</i>	<i>Terrain Exercises</i>	<i>Tactical Rides</i>	<i>Map Ma- neuvers, etc.</i>	<i>Total Periods</i>	<i>Total Half Days</i>
Opening Exercises.....		3					3	
Address by Assistant Commandant.....		1					1	
Personal Health.....		1					1	
Military Organization.....	4	6					10	
Combat Orders.....	3	1	2			4	4	6
Solution of Problems.....	2	2				1	4	1
Tactics and Technique.....	59	8	7	4	3		67	14
Field Engineering.....	15	1	4		5		16	9
Tactical Principles.....	124		20				124	20
Double Periods.....							23	
Command, Staff, and Logistics.....	35	11	*8				49	8
Military History.....	3	24	1				27	1
Troop Leading.....	26	1	11				27	11
Methods of Training.....	12		2				12	2
Strategy.....		10					10	
Map Maneuvers.....						†16	18	16
Military Intelligence.....	5	3	1				8	1
Legal Principles.....		7					7	
Leadership.....		11					11	
Discussion of Problems.....		10					10	
General Terrain Exer- cises.....				18			15	14
Total.....	288	100	56	22	8	21	447	103

* 1 All night and all day.

† 6 All day.

APPENDIX 4

Summary of instruction given officers of the National Guard and Organized Reserves in Kansas City, Missouri.

	<i>Con- ferences</i>	<i>Map Problems</i>
Tactics and technique of infantry.....	5	
Tactics and technique of artillery.....	3	
Tactics and technique of cavalry.....	3	
Tactics and technique of air service.....	2	
Tactics and technique of engineers (combat).....	1	
Tactics and technique of combined arms, not to exceed a reinforced brigade.....	8	4
Tactics and technique of signal service.....	2	
Tactics and technique of medical service.....	1	

APPENDIX 5

Summary of Special Command and General Staff School
Course for Officers of the National Guard and Organized
Reserves.

SUBJECT	Conferences	Lectures	Map Problems	Terrain Exercises	Tactical Rides	Map Ma- neuvers, etc.	Total Periods	Total Half Days
Opening Exercises.....		3					3	
Military Organization.....		2					2	
Combat Orders.....	3	1	2			3	4	5
Solution of Problems.....	2	2				1	4	1
Tactics and Technique.....	23	11		2	4		34	6
Field Engineering.....	3	1			3		4	3
Tactical Principles and Decisions..	40	3	8				43	8
Troop Leading.....	11	1	2				12	2
Command, Staff, and Logistics.....	14	4	3				18	3
Military Intelligence.....	2						2	
Methods of Training.....	2	6	1				8	1
Legal Principles.....	4						4	
Map Maneuvers*.....						8		8
General Terrain Exercises.....				9				9
Equitation.....						17	17	
Total.....	104	34	16	11	7	29	155	46

*The class also participates, with the Command and General Staff Class in one all-day, and in one all-night and all-day staff maneuver.

APPENDIX 6

THE GENERAL SERVICE SCHOOLS

THE SPECIAL COMMAND AND GENERAL STAFF SCHOOL 1925

- Bacon, William J., Colonel, Field Artillery, O.R.C.
Bidgood, Richard M., Lieutenant Colonel, A.C. of S., G-1, 29th Division, Virginia National Guard
Borden, Norman E., Lieutenant Colonel, Infantry, O.R.C.
Christy, Wade C., Lieutenant Colonel, Infantry, 37th Division, Ohio National Guard
Day, Jean H. A., Major, Cavalry, O.R.C.
Douglass, Louis R., Captain, Engineers, O.R.C.
Duvall, Louis E., Lieutenant Colonel, Infantry, O.R.C.
Fleming, Raymond H., Major, 141st Field Artillery, Louisiana National Guard
Gevers, Carl M., Major, Infantry, O.R.C.
Green, William A., Lieutenant Colonel, 189th Field Artillery, Oklahoma National Guard
Hammond, Gordon B., 1st Lieutenant, Infantry, O.R.C.
Hill, Lloyd E., Colonel, 112th Cavalry, Texas National Guard
Jackman, Jerome, Colonel, Staff Specialist, O.R.C.
Jeffery, William A., Major, 55th M.G. Sqd., Alabama National Guard
Jorgensen, Frederic, Lieutenant Colonel, Cavalry, O.R.C.
Leonard, William N., Captain, Cavalry, O.R.C.
McClelland, Royce S., Lieutenant Colonel, 252d Coast Artillery, North Carolina National Guard
McCord, Walter A., Major, Infantry, O.R.C.
McKenney, Randolph E. B., Major, Infantry, O.R.C.
McMahan, Bernard S., Major, Quartermaster Corps, O.R.C.
McNicholas, Thomas G., Major, 58th Infantry Brigade, Maryland National Guard
Maxwell, Alexander, Lieutenant Colonel, Field Artillery, O.R.C.
Miller, George L., Major, Field Artillery, O.R.C.
Moroney, Thomas J., Lieutenant Colonel, Infantry, O.R.C.
Moudy, Alfred LeR., Lieutenant Colonel, 150th Field Artillery, Indiana National Guard
Nee, Patrick J., Lieutenant Colonel, Signal Corps, 33d Division, Illinois National Guard
Paul, Phillip B., Lieutenant Colonel, Cavalry, O.R.C.
Randall, James R., Major, 125th Infantry, Michigan National Guard
Savage, Charles W., Lieutenant Colonel, 43d Division, Maine National Guard
Smith, LeRoy F., Lieutenant Colonel, Infantry, O.R.C.
Stalnaker, Justus, Major, Infantry, O.R.C.
Vaughn, Fred H., Lieutenant Colonel, Infantry, O.R.C.
Watson, Ray E., Major, 203d Coast Artillery, Missouri National Guard
Wells, Cyril L. DeL., Colonel, 243d Coast Artillery, Rhode Island National Guard
Whitney, Ralph H., Major, Engineers, O.R.C.
Winterton, Clyde E., Lieutenant Colonel, 113th Infantry, New Jersey National Guard
Young, Samuel G., Major, 145th Field Artillery, Utah National Guard.